

Irvine Campus Task Force

Keith Boyum

A Task Force on the Irvine Campus is at work, with the essential job of making recommendations concerning the mission and goals for the CSU's largest branch campus. In close consultation with Academic Senate leadership, Vice Presidents Hagan and Smith named Associate Vice President Bill Barrett and Emeritus Political Science Professor Keith Boyum as co-chairs, and gave the group its charge. One student, plus a relatively large group of administrators and faculty, constitutes the task force, which is asked to report in 75 days.¹

THE CHARGE TO THE GROUP

1. What should the vision and mission be for the Irvine Campus and how should it support the mission and strategic goals of the University?
2. Which physical and programmatic model should we pursue for the Irvine Campus? If feasible, should we continue as we are in our current facility or lease comparable space when our current lease expires? Should we pursue a longer term vision of approximately 4,000 FTES and attempt to acquire 20 or so acres somewhere in South Orange County?
3. What are the fiscal implications of each approach, particularly in the context of budget reductions and other fiscal constraints imposed by the state?
4. Given the Chancellor's call to limit enrollment growth due to reduced state funding, what should our enrollment strategies be for the Irvine Campus?
5. What would we want the campus to look like 5 years from now, 10 years?
6. What is the role and impact of distance learning or on-line courses at the Irvine Campus?
7. What Irvine Campus management and operational issues need to be examined, particularly as they relate to course offerings at the branch versus the main campus?

Based on the recommendations derived from the work of the task force, if appropriate, a facilities plan would be developed and implemented.

The task force gathered and reviewed materials pertaining to the history of CSUF's south Orange County efforts since 1989, and pertaining to Academic Senate concerns and debates from spring 2009; held an open hearing at the Irvine campus on October 28, and another open hearing on the Fullerton campus on November 3; reviewed subcommittee-developed thought papers relative to aspects of the charge to the task force; and met with senior administrative leaders from the city of Irvine.

¹ In addition to Barrett and Boyum, the Irvine Campus Task Force includes Scott Taylor, an Associate Students officer; Senate members Jack Bedell, Scott Hewitt, Kristi Kanel, and Peggy Shoar; PRBC chair Sheryl Fontaine; and Jay Bond (Administrative Affairs), Pat Carroll (President's office), Susan Cooper (Irvine campus dean), Kandy Mink Salas (Student Affairs), Frank Mumford (ASC), Harry Norman (Extended Education), Jack Smart (Administrative Affairs), and Ed Trotter (Academic Affairs).

A report may be ready for community consideration, including anticipated review by the Academic Senate, after Thanksgiving. Watch for a report that is responsive to these questions and topics:

- A. The essential rationale – why have an Irvine campus?
- B. Notes toward a vision and mission for an Irvine campus: what should the campus look like in 5 or 10 years? What should be the role and impact of distance learning, given proposed vision?
- C. What can be said about the visibility of the Irvine campus, and raising friends & supporters in the community?
- D. What does a review of existing revenues and expenses of the Irvine campus reveal?
- E. What should enrollment strategies be for an Irvine campus, especially given the Chancellor's call to limit enrollment growth due to reduced state funding?
- F. What Irvine campus management and operational issues should be addressed?
- G. What do voices from the CSUF community say?
- H. What physical and programmatic model makes sense, given the foregoing?



Keith O. Boyum is an *emeritus* Professor of Political Science. He spent 2004-08 as Associate Vice Chancellor for Academic Affairs for the California State University. In that role he was principal policy advisor to the Executive Vice Chancellor / Chief Academic Officer, and led the Academic Affairs division in the Office of the Chancellor, working with trustees, campus presidents and provosts, system wide faculty, and others in developing and implementing education policy. At CSUF, Boyum twice chaired the Academic Senate, spent ten years as a statewide Academic Senator, chaired the Division of Politics, Administration & Justice between 1996 and 1999, and served as Associate Vice President for Academic Programs from 2000-2004. He won the CSUF Outstanding Professor Award in 1994.