

## CALIFORNIA STATE UNIVERSITY, FULLERTON

### ACADEMIC SENATE MINUTES NOVEMBER 2, 2017

ASD 17-168

**PLN-130** 

Approved 12-7-17

#### 11:30 АМ - 12:50 РМ

Present: Ansari, Badal, Basil, Brown, Casem, Childers, Dries, Filowitz, Fitch, Fujita-Rony, M. Garcia, N. García, Gradilla, Heiner, Jarvis, Kanel, Matz, Mead, Meyer, Myck-Wayne, Oliver, Patton, Perez, Puri, Rodriguez, Self, Stambough, Taulli, Tavakolian, Tiwari, Tsang, Wagner Walicki, Walk, Wood, Zarate

#### I. CALL TO ORDER

Chair Stambough called the meeting to order at 11:30 AM.

A moment of silence was observed.

In Memoriam

> Nancee Wright, Assistant Dean of Student Services

#### II. URGENT BUSINESS

No urgent business.

#### **III. ANNOUNCEMENTS**

À	Dia de los Muertos	November 2 <sup>nd</sup> , 10:00 am – 9:00 pm Location: Central Quad (flyer in Dropbox)
>	Fall Cigarette Butt Clean-up	Friday, November 3 <sup>rd</sup> , 10:00 am - 2:00 pm
<b>A</b>	CSUF Fall 2017 Faculty/Emeriti Theatre Event "Cry Baby the Musical"	Sunday, November 5 <sup>th</sup> @ 2:00 pm Location: Little Theatre (flyer in Dropbox)
<b>&gt;</b>	Lives In Limbo by Dr. Roberto G. Gonzales	Thursday, November 9 <sup>th</sup> , 4:00 - 6:00 pm Location: PLN-130 (flyer in Dropbox)
>	Proposing or Refreshing Your Upper-Division Writing Class	Friday, December 1 <sup>st</sup> , 8:00 -11:45 am Click link to registration: <u>FDC website</u>

#### IV. TIMES APPROXIMATE

# 11:50 AM Topic: State of the University Presenter: President Mildred García Topic: Fiscal State of the University

Presenter: Danny C. Kim, Vice President for Administration and Finance/CFO

President García was welcomed to address the Academic Senate.

Before giving fiscal the state of the University, President García shared some information on the appearance of Milo Yiannopoulos to campus. She thanked the team that worked on the preparation for his visit as well as those who worked diligently during that evening for preventing any major injury to our students, faculty, or staff, or damage to the University. President García stated they are in the process of calculating the actual cost of

Absent: Bonney, Brunelle, Bruschke, Buck, Chandler, Dabirian, Evanow, Fidalgo, Holland, Powers, Shahi, Stohs, Walker

the event and it would be shared once they have the exact amount. The University Police, and other police agencies that helped them prevented situations that could have been horrific. Our preparation and cost for all safety were worth what we paid.

What we gathered was that evening those who attended the event inside the Titan Student Union listened to the speaker, and there was no disrespect or heckling, they listened to the speech and the points of view. Those who could have caused harm to our university were not part of our university community; they were outsiders that our law enforcement was able to contain. There was an arrest, but based on the latest information, only one was a member of our campus community. That evening Cal State Fullerton demonstrated across the county that we could indeed bring someone so controversial to campus and show that Titans do believe in listening to voices from all sides.

President García thanked those faculty members who did not give into fear and height and held their classes that day. She stated she was disappointed there was faculty that canceled classes that resulted in calls to her office from parents. One parent shared he understood the concept of free speech but didn't understand why his son's class was canceled that day. That class, by the way, was at 10:00 am way before any activity occurred on campus.

President García thanked those involved in the Unity Rally, sharing in a very different perspective. It was her understanding that Professor Bruschke and other professors organized that event and we are thankful for them to do that.

Finally, President García asked those in attendance from the Preparation Team, the Unity Rally or those who worked that evening to stand and thanked them for their tremendous work that evening. She also acknowledged them for their courage to uphold the values of free speech that protects the underrepresented, the people of color, the conservatives, and all that we call American.

President Garcia moved on to provide an update on the fiscal state of the University.

The Governor's final budget act of 2017 allocated \$179.2 million in baseline appropriated increases for operations for the Cal State University system. In addition to this amount due to the Board of Trustees tuition increase approved last spring, another \$129.9 million became available for a combined total of \$314 million for 2017-18. Most of this amount was designed for specific purposes including mandatory cost increases, state university grants, and Graduation Initiative 2025, which left only a portion for other general purposes. From our share of allocations which total \$22 million in baseline funds, we have to fund our cost increase and other designated budget items such as the GI 2025 and faculty positions. What remained after these costs were a mere \$700,000 for undesignated purposes a low amount relative to our \$400 million operating budget. The Chancellor's office distributed new enrollment increases to campuses utilizing a methodology that was agreed upon by the Council of Presidents last year. Our share of the resident enrollment target increased by 100 FTEs compared to last year's 385 FTEs, and 579 FTEs the year before. Most of the baseline funds from this enrollment increase were needed to fund related instructional costs. While the increase was very modest, it did contribute to the expansion of our baseline budgets.

PRBC's budget recommendations, as well as my response to those that include our final allocations, is on our Administration and Finance Website under Reports and Presentations. As I communicated in that letter, when making this year's budget allocations, I relied heavily on the recommendations from the PRBC along with the operational priorities established by the University Senior Leadership Team. I continue to adhere to the following principles: 1) the budget must be balanced; 2) the budget must be aligned with the university's strategic priority and institutional mission, and 3) the University reserve should be at a sufficient level to address contingencies. Given the limited resources available for this year's process, I decided to supplement the budget process using \$6 million from the University reserves. You may recall I was not able to access the reserves last year, which allowed this amount to become available for this year's allocation.

On a related note, the Chancellors office issued a guideline that enabled campuses to have reserves of up to six months of operating costs. For our campus that equals \$200 million. As you will see in Vice-President Kim's presentation while the campus carry forward strong fund balances into this year, we are significantly short from this \$200 million figure.

Overall the campus ended in an adequate financial position. Last year due in large part to carry forward balances that supplemented the annual operating budgets, the current year budget is also sound barring any catastrophic events.

Vice President Kim gave his Fiscal State of the University report to the Academic Senate; VP Kim acknowledged his team who helped put together this presentation. The budget update and specific details of allocation for FY 2017-18 and multi-year funding from the state were discussed as each slide was presented. Charts, bars, and graphs indicated both CSU and specific CSUF overview for the following areas:

Recap of FY 2016-17	<ul> <li>FY 2016-17 Fiscal Year Core Operating Funds</li> </ul>	> FY 2016-17 Carry Forward
<ul> <li>Operating Fund Expenditures Fiscal Budget</li> </ul>	<ul> <li>FY 2016-17 Expenditures by Program</li> </ul>	<ul> <li>FY 2017-18 Campus Budget Summary Core Operating Funds</li> </ul>
Allocation of New Baseline Funds	<ul> <li>FY 2017-18 Operating Fund Baseline Budget</li> </ul>	<ul> <li>Fiscal Year Annual Budget</li> </ul>
<ul> <li>Governor's Multi-Year Budget</li> <li>Plan</li> </ul>	<ul> <li>Critical Budget Matters Beyond FY 2017-18</li> </ul>	<ul> <li>Continuing Escalation of Expenses</li> </ul>

Q/A session followed the above two reports.

Q: (Kanel) Are we still the least funded CSU campus? Do we know why that continues to be the case? A: Yes, historically we have always been the least funded. One reason was the allocation methodology the Chancellor's office utilized for the distribution of resources. They also looked at your local tuition revenues, and if you are among the campuses that generated high amounts relative to other campuses, then they reduce the general fund allocations so they can have enough general fund allocations for other campuses who are smaller and may not have as many local revenue opportunities. The second reason is the state allocation follows enrollment increases, and if you receive lower than the average increase of the CSU, then that would mathematically make your total baseline rate lower. The most significant reason is we are \$400+ million, so every year that piece related to state funding for enrollments and other non-mandatory cost allocations is relatively small. So for us to reach parity, we would have to receive a lion share of the total CSU funding from the state to maintain that parity because our budget is very significant and we are the largest university in the CSU, so it is hard for us to catch up. But the problem stems from years and years of the funding model, not achievable to any one, two, or three year periods.

Q: (Mead) Has the structural deficits process been completed or nearly completed?

A: We are still trying to understand our real structural deficit and most of it is in salaries in the career positions, and we are still trying to get our arms around. This year we will be able to do that because we are rolling out a position budgeting system. The reason we have structural deficits in many areas is the salary and wages are 85 percent of the operating fund and if you have the position and salary commitments but you don't have the amount for baseline funding, which creates structural deficits. We know that departments have been managing that on a cash basis every year, so at a campus level, we will have a system to look at that. We have implemented the system in Finance, IT, and we will be rolling it out other divisions in the next several months, and by spring we hope to be rolling it out to colleges. Through this process, we will be able to identify empirically, what are our structural deficits related to career positions. That will let us know what the number is and we will have a better understanding of what the challenges are and how to address them.

Q: (Brown) What is our deferred maintenance and do we have a plan?

A: Our deferred maintenance based on our last evaluation is a little over \$300 million. One small solution is to lobby the state to provide one-time money for deferred maintenance.

Q: (Dries) For the events yesterday and any other types events like that where we incur what is considered extra or out of the ordinary expenses for security and other things, what part of the budget pays for that? A: We have not identified a specific budget, but more than likely we will have to take it out of multiple sources. It would be the police for some of the core things that they did, and it would be the University-wide reserve because there is no other fund source available. If there are facilities cost associated with security, we have funds set aside in the Facilities Unit, and we would tap into that fund source as well.

President García encouraged everyone to get with our neighbors, people we know, and stakeholders we have connections with who are in support of public higher education state university to write to the Legislators, so they see people who are not only working here but the community that is supporting. It is essential that every one of us work with our neighbors, people we know, stakeholders we have connections with and continue to lobby because it works. We may not get all the money we need, but we will get more money.

#### V. APPROVAL OF MINUTES

No minutes

#### VI. CHAIR'S REPORT – written report distributed on 10-30-17.

Welcome to November. This is the time of the year when the semester just seems to accelerate with Veteran's Day, Fall Recess, and then the end of the semester is here before anyone realizes it. Between now and then we have a lot of work to do in the Senate.

We start this week with the Annual State of the University address from President García and the Fiscal State of the University address from VP Kim. As we accelerate the process of creating our new Strategic Plan, we know that both determining and funding our priorities are vitally important. I want to thank both the President and the Vice-President for coming to engage in these conversations.

In addition to the addresses, we have two items on the agenda with some more very important ones coming shortly. We will discuss the Constitutional Amendment option and the changes to General Education. The GE committee has worked very hard and worked with faculty and departments from across the campus to draft and propose revisions to our General Education program in light of EO 1100.

In addition to these items, the Senate will also need to decide when to open up the process of approving and recertifying classes for General Education. The most pressing issue will be for those courses which will need to be moved as a result of some of the changes. Because of the importance and the urgency of these matters, we will meet on November 16th in order to get as much of this finished by the end of the semester. We have some additional big items for the spring including a lot of work on UPS 210 that is working its way through our committee process now. I would like to be able to focus our attention on those and other matters in the next semester by finishing the required revisions this semester. By doing so, it will also give our GE Task Force a firmer starting point as they look at the bigger picture aspects of EO 1100 beyond the required revisions.

Separate from curricular and budget issues, please notice some of the important and interesting events coming up on campus. Dia de los Muertos celebrations on campus will take place throughout November 2nd. We have lectures, theater, athletics and many other activities that reinforce our campus as an intellectual and cultural center for the region.

In addition, if you aren't doing anything on Friday the 3rd and want to help the beautification efforts of our Campus, Facilities, and Beautification committee, we will be marking the beginning of our 5th year as a smoke free campus by having a Cigarette Butt Clean-Up event from 10-2. Obviously, people are bringing used cigarette butts from off-campus since they couldn't be smoking them here.

Finally, there has been a lot of talk and action about the appearance of a controversial political speaker on campus on October 31st. At the time of this report, my hopes and thoughts are about free speech, civility, and respect. Resolutions expressing principles have been passed by this body, by student groups, and many people from on and off campus have made their voices heard. As we prepare for October 31st, I want to emphasize that with rights come responsibilities. We all have a right to engage in civil dialogue. If contentious or uncivil events occur then it is also the responsibility of all to spend as much time healing any wounds that might have emerged as was spent creating them.

#### VII. INTERIM PROVOST REPORT – written report distributed on 11-1-17.

#### **Graduation Specialists**

- As part of the college Student Success Teams, graduation specialists reach out throughout the year to seniors showing signs of deferred graduation.
- This is done through Grad Check Workshops, follow-up analyses and one-on-one interventions.
- In 2016-17, the graduation specialists captured 1,736 degree candidates who likely would have had to enroll in additional semesters without intervention.
- This accounts for more than 10 percent of the May 2017 graduating class, and contributed to the record number of degrees awarded --11,600.
- Fewer interventions are needed each year, thanks to preemptive support and intervention for freshmen and sophomores by the SST retention specialists.

#### HERO – No and Low Cost Course Materials

- Oct. 16 was the deadline for departments to submit course material orders for winter session and spring semester 2018.
- For the first time, all departments submitted their orders via the HERO system administered by Titan Shops.
- In anticipation of the switch, the Faculty Development Center hosted training sessions on Sept. 11, 14 and 20 for department chairs and coordinators. A total of 46 participants enrolled.
- As of the submission deadline, a total of 101 courses, or approximately 3 percent of the total adoptions submitted, will use zero-cost or open educational resource (OER) materials.
- California Senate Bill 1359, effective Jan. 1, 2018, requires CSU campuses to clearly highlight in their online course schedules courses that exclusively use zero-cost course materials. This includes digital course materials that are free of charge, and any low-cost print versions.

#### Provost Task Force on Online Strategy

- The group's second meeting was held Monday, Oct. 23.
- The group continued to work on strategic priorities for the year. To date, these include discussions
  regarding services for online students, student opinion questionnaires (SOQs) for online courses,
  scheduling, and faculty observation and evaluation of online teaching.

#### **Faculty Recognition for Service**

- Faculty Support Services sent out a call to all colleges and departments on Monday, Oct. 23 soliciting nominations for Faculty Recognition for Service.
- Nominations (including self-nominations) are invited from all full-time faculty members who have provided at least a three-year record of outstanding service to students, the university or the external community.
- Nominations are due to department chairs on Friday, Nov. 3 at 5 p.m. Nominations are due from department chairs to deans on Thursday, Nov. 9. Final nominations are due from the deans to the Faculty Development Center on Thursday, Nov. 16.
- The recognition event is set for Tuesday, Dec. 5 from noon-2 p.m. in the Titan Student Union.

#### CourseMatch

- The CSU Fully Online, or CourseMatch, program provides an opportunity for eligible students to enroll in one course per term offered by another CSU campus.
- The program is designed to improve access to high demand, high success courses to help expedite graduation for eligible students.
- The program offers courses from each of the 23 system campuses, which apply to participate, in a variety of disciplines to accommodate need.
- On behalf of our faculty members, Faculty Support Services worked with the Chancellor's Office to secure approval for 57 CourseMatch offerings for spring 2018.

#### **Economic Forecast**

- Representing the University's Woods Center for Economic Analysis and Forecasting, Provost Puri and economist Mira Farka presented their Economic Outlook and Forecast to 700 business leaders on Wednesday, Oct. 25.
- The team reported that the Orange County economy has weakened over the past year as the pace of job formation shifted and layoffs ramped up a trend that mirrors that of Southern California's.
- Both predicted a brighter outlook in the future, especially at the national level, depending on federal fiscal and monetary policy.

#### VIII. STATEWIDE ACADEMIC SENATE REPORT

No report.

#### IX. ASI REPORT

- We have organized visits in the next two weeks to go to Congressman Ed Royce's office, Congressman Correa's office to lobby for the Dream Act.
- > The Board of Directors is currently working on the Indigenous Peoples Resolution.
- I am the Chief Governmental Officer for ASI, and we get to work with Government Relations and do the lobbying part. Once the budget officially comes out, we will figure out what advocacy efforts we will do for the students, faculty, and staff. We also go to Sacramento to lobby solely for the budget. An

application comes out for other students to apply so they can lobby with us, once that comes out I will send out in our report.

#### X. CFA REPORT – written report distributed on 10-31-17.

Voting started on the Tentative Agreement on October 30, 2017 and will end on November 2, 2017 at 2:00 pm. The tentative agreement includes a 6% salary increase. On November 1, 2018, all faculty on active pay status or on leave will receive a 3.5% general salary increase (GSI). Effective July 1, 2019, all faculty on active pay status or on leave will receive a 2.5% GSI. Other provisions of the tentative agreement state that our current benefits will be maintained, including health care, pensions, retiree health care and parking.

CFA's 86th Assembly was held October 28-29, 2017 in Los Angeles. CFA passed three resolutions at the Assembly. Two resolutions were in support of rescinding CSU Executive Orders 1100 and 1110 and the other one opposed US military intervention in Korea.

The Unity Block Party scheduled for October 31, 2017 is going forward. Some of the speakers are Jennicet Gutierrez, Mohammed Abdel-Haq, Amber Rose, and poet Jeremy Cerda.

#### XI. FIRST READING

#### 11.1 ASD 17-154 Constitutional Amendment

Senator Jarvis gave an overview and explained in detail what the implementation of three proposed changes to the Constitution would look like that were submitted by the Constitution Committee. The proposed changes were results of the Statement of Opinion from the election last year (detailed in ASD 17-99).

(Mead) The one-year issue seems to be dealt with when we have resignations from the current system; we do elect people for one year.

Q: (Badal) We have 35 total now as an odd number, does that change to 36 or 38 as an even number affect voting as a senate and does it conflict with anything?

A: Taking off my Elections Hat and putting on my Political Sciences Hat, never create a legislature with an even number of seats; it is a terrible idea, that how they collapse. It's not a good idea to be even, but we were trying to respect the core of the election results.

Q: (Fitch) Was there some discussion about why adding one additional senator verses two additional senators in the last option?

A: All of the one year the question was so you are creating three seats in that year, who gets the one-year? So we in a sense trying to go back to fairness and what we came to we have no basis for making that decision; we said that would be an arbitrary decision. If the Senate wanted to go that way we can and come up with some method for determining who gets the one-year seat and who gets the two-year seat.

- (Meyer) As a senator who is serving a one-year term and who has served a one-year term
  previously, I don't see how big of an issue that is. The one with the most vote gets the two-year
  term; the other one gets the one-year term. Also, I can't help but notice if we try to put three more
  people around this table, we are going to have so serious fit problems, so I would highly
  recommend we keep the number at 35, and we can figure out how to alternate between 15 and
  14.
- (Jarvis) We did solicit feedback from the staff who set up the room, and they did tell us they would need to set up an additional table. So we would be looking at either a very crowded gallery or losing a row from the gallery in the back of the room.
- (Mead) There might be an issue with the one-year term if you pick up a constituency and you end up with an unbalanced in that constituency. You don't want three people from a constituency being elected for two-years from the same term and not anybody else in the off year. So we may have that issue even if we do adopt a system where we have an even number.

Senator Jarvis will take the talking points back to the Constitution Committee to make the revisions to UPS 100.000 the Academic Constitution document.

#### **XII. NEW BUSINESS**

12.1 ASD 17-155 Revision to UPS 411.201 GE: Breadth Objectives and Course Development

#### XIII. ADJOURNMENT

M/S/P (Kanel/Casem) Meeting adjourned at 12:50 PM.